



STAKEHOLDER ENGAGEMENT PLAN

PLAN FOR RECRUITMENT, SELECTION AND ENGAGEMENT OF
STAKEHOLDERS IN THE GECKO PROJECT

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SUMMARY SHEET

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PROJECT PARTNERS

Organisation	Country	Abbreviation
UNION INTERNATIONALE DES TRANSPORTS PUBLICS	BE	UITP
FIT CONSULTING SRL	IT	FIT
UNIVERSITY COLLEGE LONDON	UK	UCL
POLIS - PROMOTION OF OPERATIONAL LINKS WITH INTEGRATED SERVICES, ASSOCIATION INTERNATIONALE	BE	POLIS
IRU PROJECTS ASBL	BE	IRU
RUPPRECHT CONSULT - FORSCHUNG & BERATUNG GMBH	DE	RC
CAPITAL HIGH TECH SARL	FR	CHT
ABO AKADEMI	FI	ÅA
CONFEDERATION OF ORGANISATIONS IN ROAD TRANSPORT ENFORCEMENT	BE	CORTE
UNIVERSITA COMMERCIALE LUIGI BOCCONI	IT	UB

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1. ABOUT GECKO

The rapid proliferation of new technologies and disruptive innovations are taking the world by storm, threatening well established players across many sectors. Regulators and decision-makers at different levels of government are overwhelmed by the challenge, acknowledging that existing frameworks may be inadequate in terms of protecting society, fostering business development and achieving integrated, sustainable mobility.

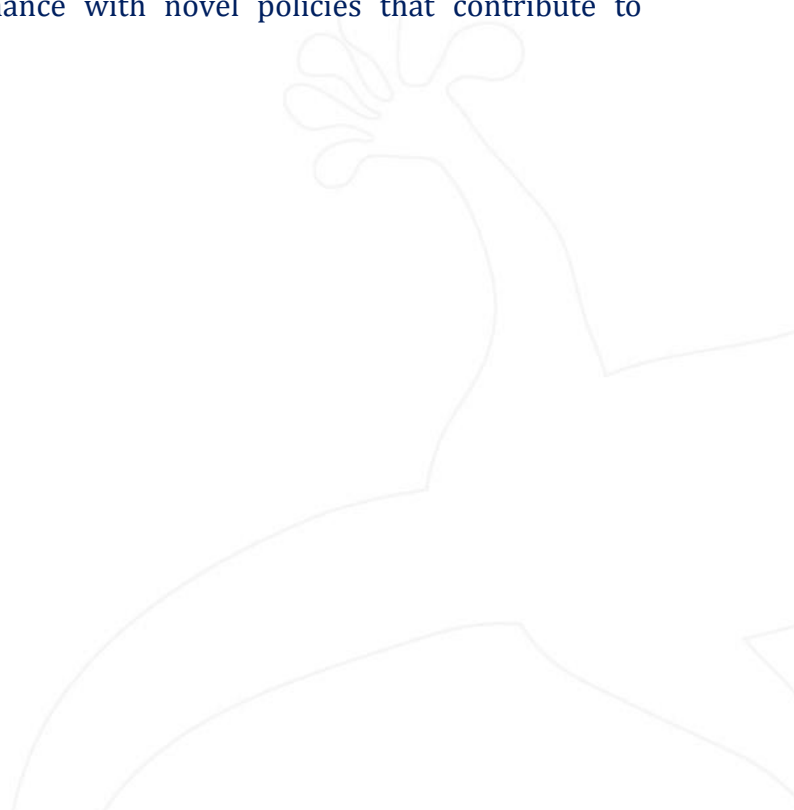
GECKO's main goal is to support authorities with tools and recommendations for new regulatory frameworks to lead the transition to the new mobility era of cooperative, inclusive, competitive, sustainable and interconnected mobility across all modes, through evidence-based research.

GECKO provides a holistic approach with innovative concepts, methodologies and forward-looking tools to enable this transition to take place, leading to new, adaptive and anticipatory regulatory schemes and balanced governance.

The project aims to build on the strong networks of its partners to ensure solutions are co-designed and validated. A number of key indicators and cooperation models will help to develop the Regulatory Frameworks Dashboard, through which the maturity of given regulations can be judged with respect to emerging mobility solutions.

GECKO will outline an implementation plan including actions required up to 2040 for policy makers to devise regulatory approaches for disruptive innovations and new regulatory frameworks streamlining uptake. GECKO will advise policy makers on challenges and policies that need to be addressed to move towards integrated, accessible and sustainable mobility across modes for both passenger and freight transport.

The project will provide recommendations to policy makers to enable adaptive and anticipatory regulatory schemes and governance with novel policies that contribute to sustainable mobility goals.



2. WORK PACKAGE CONTEXT, CONCEPT AND METHODOLOGY

The objectives of the stakeholder engagement work package, WP5, are to:

- develop a comprehensive, motivational and targeted stakeholder engagement strategy and build the GECKO Stakeholders Hub;
- start up and stimulate debate on impacts of business and operating models on regulatory schemes at EU28 and International (Japan, US, Singapore and China) debate among relevant stakeholders (WP2)
- establish and manage a bottom up consultation process, organise and facilitate effective and meaningful conversations at multi-stakeholder level in 3 thematic working groups on Automation and emerging technologies; Shared mobility/Public Transport/Mobility as a Service and Digitalisation and data-driven models;
- get input on experience, lessons and practices on technological, social, economic, political drivers and barriers affecting the forthcoming deployment of innovative business models and technologies (WP1 and 2);
- report strategic outlook to set up policy recommendations and roadmap on joint and co-actions addressing societal, economic and political aspects both EU and global strategic agenda and device new regulatory framework and governance in innovative mobility (WP4)

Through WP5, GECKO will organise, conduct and analyse the results of an intensive stakeholder engagement process. This is to ensure that the vision, views, challenges, constraints, expectations and ideas of a stakeholders will be thoroughly understood and can therefore inform not only future regulations but – more importantly – the foundational principles of future regulation making processes.

The starting point of WP5 is a comprehensive mapping of relevant stakeholders – building GECKO's Stakeholders Hub. This task will result in a database of around 500 stakeholders, that will be mapped with balanced representation of the broadest possible array across transport modes, sectors (research, NGOs, industry, Start-ups, Regulators, local/National Authorities, lenders and funders), gender, member states, spatial level (local to international) and, very importantly, the 3 GECKO thematic areas:

1. *Automation and emerging technologies.*
2. *Shared mobility, Public transport and Mobility as a Service.*
3. *Digitalisation and data-driven models.*

The stakeholder participation process is crucial to bringing in the necessary range of perspectives, and will be facilitated by the fact that the consortium has close contacts to key target groups of the project, such as city and regional authorities (represented by Polis), the public transport sector (represented by UITP), the road transport industry (represented by IRU) and national transport authorities (represented by CORTE). In addition, GECKO partners are well connected to ongoing initiatives (e.g. Green Cars Initiative, CIVITAS, C-ITS Deployment

Platform, MaaS Alliance), with the European Technology Platforms (ALICE, ERTRAC, ERRAC, WATEBORNE, ACARE), with initiatives like the eSafety Forum and other relevant organisations (e.g. FIA, EUROCITIES, European Intermodal Association, European Passengers Federation, EUROPOST, Rail Delivery Group).

Of the 500-member stakeholder database, roughly 100 individuals will be invited to engage in a more extensive consultation process through various formats: surveys, interviews, online focus groups and thematic stakeholder dialogue workshops (Task 5.2).

A key challenge will be to keep the interest and involvement of stakeholders over a two-year period. This will be achieved by:

- designing stakeholder engagement activities to maximise the benefit to both the participants and the project
- providing stakeholders with the latest research and insights from the project
- offering networking opportunities across borders and sectors
- fostering a sense of “membership” in the group so that participants feel some pride in contributing



3. OBJECTIVES OF THE STAKEHOLDER ENGAGEMENT PROCESS

The objectives of the stakeholder engagement process include:

- understanding the views, challenges, constraints, expectations and ideas of stakeholders in a wide range of related fields and sectors
- learning about stakeholders' plans, visions
- mobilising stakeholders' commitment
- using stakeholders to validate project research findings
- tracking the experience of stakeholders over the lifetime of the project to follow changes and developments in different sectors to begin to establish patterns and trends
- enabling stakeholders to exchange across sectors so as to start to co-create solutions
- activating stakeholders' communication channels to facilitate broad knowledge and understanding of the final results



4. STAKEHOLDER RECRUITMENT AND SELECTION

4.1. Recruitment

Recruitment of stakeholders will take place through:

1. targeted approaches of experts from within the wide networks of the project partners
2. direct approaches by potential stakeholders with an interest in the project
3. a dedicated social media campaign on Twitter and LinkedIn (also with support from INEA and DG MOVE), including an invitation to experts to self-nominate as stakeholders through completion of an online questionnaire (see Annex 2 on page 21)
4. desk research with individual invitations to fill any gaps that remain

In all cases, we will inform potential participants of:

- the benefits of participation
- the requirements of “membership” in the stakeholder group
- the planned stakeholder activities throughout the course of the project

This will be done through a short document describing the project and the approach to stakeholder involvement (see Annex 1 on page 19), which will be shared widely and also posted on the GECKO website.

4.2. Data protection

Those stakeholders who are actively pursued by the project will be approached by project partners with a direct link to them, providing them with information about the project and asking if they would like their contact information to be included in our database of potential stakeholders.

For stakeholders who approach the consortium, we will also request explicit permission to collect their data and to communicate with them for project purposes. Stakeholders' permission will be obtained for any use made of their personal data within the context of the project. No use will be made of participant data other than that for which specific permission has been granted.

4.3. Selection

A database of names of potential stakeholders is being developed (see Annex 3 on page **Error! Bookmark not defined.**). The three overarching categories of stakeholders in the database are:

1. policy makers at all levels from local to supra-national

2. Those with a direct business interest in new mobility solutions, who would be directly affected by any new policies or guidelines that are developed
3. researchers, lobbyists, NGOs and others that have a particular interest in new mobility solutions, but not a direct business interest

In selecting participants, criteria will be established to achieve:

- a balance from among the three categories named above to ensure that no perspective is over-represented and to avoid skewing the outcome of the engagement process
- a balanced representation among various stakeholder activities and interests
- geographic representation
- gender balance (insofar as possible in this male-dominated field)

The aim is to have roughly 100 stakeholders actively participate in stakeholder activities. Others will also be asked to contribute in cases where larger-scale input is valuable. Stakeholder will be asked to sign a letter of commitment to the GECKO stakeholder process and to the respectful and open sharing of ideas and experience.



5. STAKEHOLDER ACTIVITIES

A range of activities are foreseen as possible means to engage stakeholders, taking advantage of the convenience of online interaction and electronic surveys with the added value of face-to-face meetings – offering the opportunity for exchange of views among stakeholders as well as between stakeholders and the project consortium members. The format of activity most appropriate to the need will be selected with the support of an input needs assessment tool (see Annex 4 on page 25) for each of the deliverables for which stakeholder input is planned.

Points that will be considered in the planning of stakeholder engagement activities include:

- timing of project deliverables and of related outside events
- convenient location of venues for face-to-face meetings
- the amount and type of stakeholder input required (with respect to time demands on stakeholders)
- relationship to other WPs (what feeds into what?)
- related deliverables

Over 100 stakeholders will be involved in one or more of the activities described below.

5.1. Online discussion and exchange forum

Rupprecht's online tool, www.mobility-academy.eu, will be used for this purpose. Here, various forms of information can be shared or presented to stakeholders and a time-limited online discussion can take place. Other options exist such as partnering a policy maker with a technology provider for exchange. Any stakeholder information gathered from online discussions will be shared in aggregated form. No identifiable personal information will be shared publicly unless explicit written consent is received.

5.2. Online surveys (Qualtrics survey tool)

Surveys will be carried out prior to each face-to-face workshop as a preparatory activity to the workshops. A limited number of supplementary surveys may be carried out over the course of the project (independent of the workshops) to address specific topics (as need is indicated for deliverables) or to gain a broader audience than the 100 key stakeholders. Results would be evaluated by the relevant deliverable leader. Any use made of survey results will be presented in aggregated form. No identifiable personal information will be shared publicly unless explicit written consent is received.

5.3. Telephone interviews

If a particular need for more in-depth information is indicated for any of the deliverables, extra telephone interviews may be arranged and coordinated through WP5 and carried out by other WPs. Informed consent will always be attained and anonymity guaranteed (if requested).

5.4. Focus groups

Should the need arise, we are prepared to conduct 2-3 focus group meetings in Catalonia, where a MaaS lab already exists, to gather input at a local level. For any such meetings, the Chatham House Rule¹ will apply. Any use made of the results of such meetings will be presented in aggregated form. No identifiable personal information will be shared publicly unless explicit written consent is received.

5.5. Workshops

Three face-to-face workshops are planned between autumn 2019 and spring 2021. The most effective and efficient use possible will be made of the time when a large group of experts are brought together. As with all stakeholder engagement activities, efforts will be made to ensure a balance of giving and receiving of information so that stakeholders see the benefit to themselves and to their organisations in participating.

5.5.1. Timing and location

Workshops are planned roughly for month 11, month 18 and month 24. The first workshop will take place in conjunction with the GECKO consortium meeting in London in October 2019. Workshop 2 is planned to coincide with the International Transport Forum in Leipzig, Germany in May 2020. The timing of workshop 3 has been left open for the moment to see if an appropriate event for partnering will be planned in our time window. Its timing will be established by month 18 (before workshop 2). For a summary of related events and planned topics for each workshop, see Table 1.

Insofar as we have control over the locations, workshop locations will be easily accessible and not too expensive to reach. Each workshop will be either ½ day or 1 day, depending on the input requirements.

¹ When a meeting, or part thereof, is held under the **Chatham House Rule**, participants are free to use the information received, but neither the identity nor the affiliation of the speaker(s), nor that of any other participant, may be revealed (<https://www.chathamhouse.org/chatham-house-rule>).

5.5.2. Participants

A total of 100 attendees is planned for the three workshops (combined). The selection of participants for each workshop will vary based on several factors:

- the type of input required for the deliverables in question (see decision support template in Annex 4 on page 25)
- representation of decision makers, those from industry and “others”
- geographic and sectoral representation
- gender representation

A small core group of stakeholders will be invited to all workshops so as to obtain a picture of their experience over a span of time. Others will be invited to attend one or two workshops.

5.5.3. Preparation

A pre-workshop survey will be carried out prior to each workshop using the Qualtrics survey tool so as to understand the information/knowledge level of the participants, allowing for appropriate preparation and a clear focus for each workshop.

A concise preparatory package of materials will be prepared for each workshop including relevant input from each deliverable for which feedback is needed in a user-friendly form that's conducive for gaining input.

Workshop topics will be based predominantly on the project deliverables (see Table 1), with presentations being made by project partners.

The Chatham House Rule will apply to all workshops

5.5.4. Reporting

Rapporteurs will be assigned to record the key points emerging from all small and large group discussions

5.5.5. Administration

Reimbursement instructions and forms will be provided to all workshop participants before each workshop they attend. Reimbursement for travel and accommodation will be carried out by Rupprecht Consult, who holds the budget for 100 travels for stakeholders.

5.6. Mid-term stakeholder event

This event is independent of the three stakeholder engagement workshops and is foreseen as a side event to the annual International Transport Forum in Leipzig in May 2020. With the link to the ITF, we hope to draw a larger audience to gather, in particular, more international insights and input.



Table 1: Workshop dates, timing and content

	Workshop 1	Workshop 2	Workshop 3	Final conference
Dates	Oct 2019 (M11)	May 2020 (M18)	November 2020 (M24)	May 2021 (M30)
Related event	Project consortium meeting	<i>International Transport Forum</i> The GECKO mid-term stakeholder event will also be planned as an ITF side event.	TBD	
Location	London	Leipzig, Germany	TBD	Brussels
Project information and knowledge for stakeholders	D1.1 New mobility services and technologies, knowledge bank (UB, M6) D2.1 Regulatory responses and governance models (IRU, M6)	D1.2 Business models for new mobility services (UCL, M10) D1.3 End users' perspectives and mobility needs (UITP, M12) D2.2 Main economic, political and social variables (ÅA, M12) D2.3 Cooperation models among public and private parties (UITP, M12) D2.4 Regulatory approaches and governance models for disruptive innovation (CHT, M15) D3.1 GECKO frameworks dashboard (CHT, M14)	D1.4 New mobility services and business models (UCL, M26) D2.5 Regulatory responses and governance models (IRU, M26) D3.2 GECKO impact assessment (FIT, M20) D3.3 GECKO compliance map and future requirements (FIT, M24)	D4.1 Guidelines for new governance models (POLIS, M30) D4.2 Adaptive Roadmap 2040 (UITP, M30) D4.3 Joint Position Paper (UITP, M30)

Potential input requests of stakeholders	D1.2 Business models for new mobility services (UCL, M10)	D3.2 Impact assessment (FIT, M20)	D4.1 Guidelines for new governance models (POLIS, M30)
	D2.2 Main economic, political and social variables (ÅA, M12)	D3.3 GECKO compliance map and future requirements (FIT, M24)	D4.2 Adaptive Roadmap 2040 (UITP, M30)
	D2.3 Cooperation models among public and private parties (UITP, M12)		D4.3 Joint Position Paper (UITP, M30)
	D2.4 Regulatory approaches and governance models for disruptive innovation (CHT, M15)		
	D3.1 GECKO frameworks dashboard (CHT, M14)		



6. REPORTING

The input received from the workshops feeds directly into the stakeholder input report that will be created by UCL (D5.4). While all reports will be made public, no identifiable individual data will be published. It will be either anonymised or aggregated so that participants may speak freely.

GECKO will adopt the principles of Open Access concerning scientific peer reviewed publications and research data. The online availability of the project outputs will have no access fees and will be free of licensing/copyright restrictions, following the authoritative definitions of open access which appear in key political declarations including the 2002 Budapest Declaration and the 2003 Berlin Declaration.

In order to ensure open access to publications in the long term, Zenodo (<https://zenodo.org>), funded by CERN, OpenAIRE and the European Commission has been selected as a central repository for GECKO generated scientific research articles. As such, it is expected that all publications – such as in refereed journals and conference proceedings – will be freely accessible to individuals, consortia, working groups and institutes upon. In addition to archiving the scientific publications generated as part of GECKO, it enables third parties to find and access the articles.

GECKO will allow access and reuse digital research data under the terms and conditions set out in the Grant Agreement. In the GECKO research context, this will mainly refer to survey, interview and workshop results and images. The focus will be on research data that is available in digital form. GECKO will aim to make this research data accessible also via Zenodo.



7. ANNEX 1: INVITATION TO SELF-NOMINATE TO THE STAKEHOLDER GROUP

Following is the text of the invitation to self-nominate as it will appear on the GECKO website and be linked to from various media:

Are you involved in new mobility? Are you looking for the latest information on its regulation? Do you have experience to share? Check out the GECKO stakeholder group

The EU GECKO project

The rapid proliferation of new technologies and disruptive innovations are taking the world by storm, threatening well established players across many sectors. Regulators and decision-makers at different levels acknowledge that existing frameworks may be inadequate in terms of protecting society, fostering business development and achieving integrated, sustainable mobility.

GECKO's main goal is to support authorities with tools and recommendations for new regulatory frameworks to lead the transition to the new mobility era of cooperative, inclusive, competitive, sustainable and interconnected mobility across all modes, through evidence-based research.

The project will provide recommendations to policy makers to enable adaptive and anticipatory regulatory schemes and governance with novel policies that contribute to sustainable mobility goals.

Why a stakeholder group?

In order to make appropriate, informed policy and regulation recommendations, it's crucial to understand the issues and perspectives involved. We will do this through various forms of targeted stakeholder involvement. Concretely, we are looking for input on:

- Business models for new mobility services
- Economic, political and social variables
- Cooperation models among public and private parties
- Regulatory approaches and governance models for disruptive innovation
- Guidelines and tools for regulatory frameworks

Who should be involved?

We're looking for stakeholders who are facing (or have experienced) the challenges of introducing or regulating innovative mobility solutions, representing:

- **Policy makers and regulators** at the local, regional, national or supra-national level who need to make decisions about where and how to allow/facilitate/support the implementation of new mobility solutions at their jurisdictional level

- Innovative technology providers or those who are **planning or who currently operate new mobility services** (any mode, either for people or goods)
- **Researchers, NGOs, consultants or other influencers** with relevant experience or expertise

Benefits to GECKO stakeholder group members

You can expect the following benefits from participation in the GECKO stakeholder group.

- Networking opportunities across Europe (and beyond) and across sectors
- Access to cutting-edge research and the latest information on new mobility services and technologies and governance models
- The opportunity to influence future policy direction in Europe
- Reimbursement for any required travel

Expectations of GECKO stakeholders

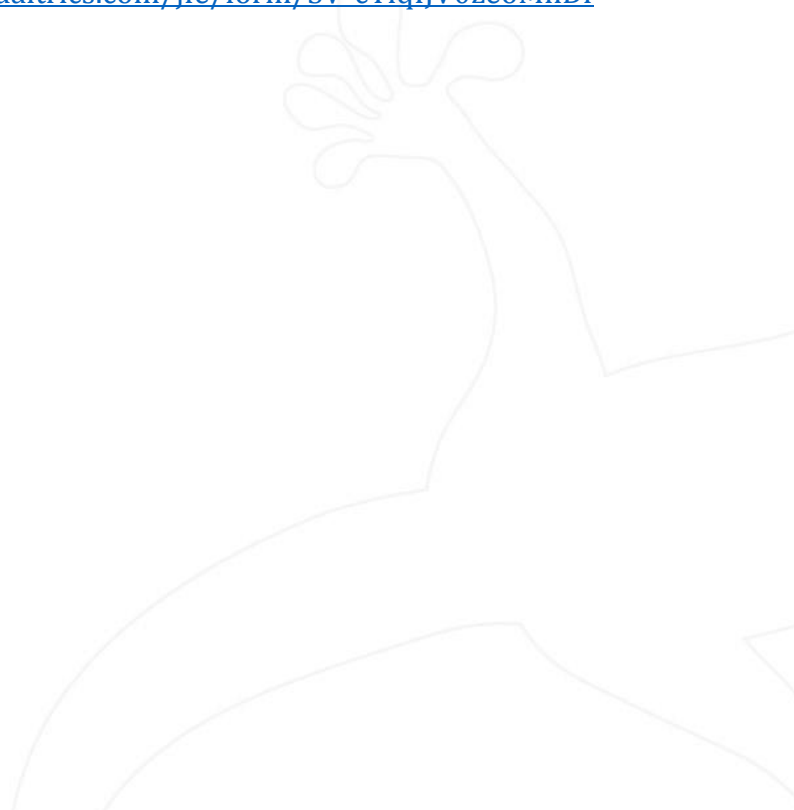
We know that our potential stakeholders are busy people. We're committed to respectful use of your time and efficient communication and requests for input. Depending on your availability and on project needs, between autumn 2019 and spring 2021, your involvement *could include some or all* of the following:

- participation in 1-3 stakeholder workshops
- completion of occasional online surveys
- occasional online exchange with representatives of various sectors and fields
- a telephone interview

To encourage open discussion, all information gathered in the context of GECKO stakeholder activities will be anonymised and aggregated.

If you have any questions, please contact Bonnie Fenton, the GECKO stakeholder engagement coordinator, at b.fenton@rupprecht-consult.eu or +49 221 60 60 55 27.

If you are interested in participating in the GECKO stakeholder group, please complete the brief questionnaire here: https://qeurope.eu.qualtrics.com/jfe/form/SV_cTiqIIV0zeoMhDf



8. ANNEX 2: ONLINE STAKEHOLDER QUESTIONNAIRE

The following questionnaire appears online and will be linked to through the GECKO website.

GECKO Stakeholder Involvement

We appreciate your interest in the GECKO project stakeholder process. We are involving stakeholders from across Europe with experience in new mobility solutions including automation or other new technologies, mobility as a service, on-demand sharing services and/or data applications and digitalisation.

We are looking for:

1. policy makers (at all levels)
2. representatives of companies that make use of new mobility technologies
3. researchers, NGO representatives or others with a (non-business) interest in new mobility technologies.

Benefits of participation in the GECKO project include:


- Networking opportunities across Europe (and beyond) and across sectors
- Access to cutting-edge research and the latest information on new mobility services and technologies and governance models
- The opportunity to influence future policy direction in Europe

Travel costs to workshops will be reimbursed.

If you are interested in participating in the stakeholder forum, please answer the questions below to give us a better understanding of your background, expertise and interest.

In compliance with European data protection regulations, we will not share any of the information received in the context of this questionnaire with any third parties and will use the information only in the context of stakeholder engagement activities in the EU GECKO project. No other use will be made of your data without your explicit written permission.

1. Name
2. Organisation
3. City
4. Position
5. E-mail address
6. Phone number (with country code)
7. Are you:
 - a. a policy maker
 - b. someone from a company that makes use of new mobility technologies

- c. a researcher, NGO representative or other with a (non-business) interest in new mobility technologies, issues or solutions
8. At what level do you work?
- a. local authority
 - b. local public transport authority
regional public transport authority
 - c. regional public transport operator
 - d. regional or state government
 - e. national government ministry
 - f. national government agency
 - g. supra-national body (e.g. EU, UN)
 - h. other
9. What is/are your general areas(s) of responsibility?
- a. strategic planning/policy maker
 - b. impact assessments
 - c. implementing measures/actions
other
10. What is your main area of interest with respect to new mobility solutions?
- a. automation
 - b. other emerging technologies
 - c. Mobility as a Service
 - d. public transport
 - e. shared mobility
 - f. digitalisation
 - g. data-driven solutions
11. What activities are you involved in? (select all that apply)
- a. road freight and logistics
 - b. road passenger transport
 - c. passenger marine
 - d. freight marine
 - e. passenger rail
 - f. freight rail
 - g. passenger air
 - h. freight air
 - i. non-motorised modes
 - j. shared on-demand mobility
 - k. network and traffic management
 - l. micro-modes
 - m. electrification of transport
 - n. infrastructure
 - o. alternative fuels
 - p. vehicle design and manufacture
 - q. cooperative, connected and automated transport technologies
 - r. intermodality
- 

- s. MaaS and platforms
 - t. public policy
 - u. public transport
12. How long have you worked or researched in this area?
- a. < 5 years
 - b. 5-10 years
 - c. > 10 years
13. Where are you located?
- a. Northwest Europe
 - b. Central Europe/ Baltic states
 - c. Eastern Europe/ Balkan states
 - d. Southern Europe/ Mediterranean
 - e. Nordic countries
 - f. Outside of Europe
14. What do you see as your main contribution to the GECKO stakeholder activities?
15. What do you expect to gain from participating in the GECKO stakeholder process?
16. Do you agree to the GECKO project contacting you by e-mail or phone to follow up with you about participation in the GECKO stakeholder forum?
- a. Yes
 - b. No

Thank you for your interest in the GECKO stakeholder process. Assuming you answered “yes” to the final question, we will be in touch with you to follow up.



9. ANNEX 3: DATABASE TEMPLATE FOR COLLECTING POTENTIAL STAKEHOLDERS

This page is for names and contact information of policy makers at all levels.																																					
project partner providing info		Personal data Please complete as much as possible (it may help in our selection process)								level						Responsible for:			geographic location				GECKO Thematic groups mark the one(s) they are particularly involved in														
name		Title (Dr, Prof, etc.)	given name	family name	Gender (M/F)	Position	Organisation	City	Country	local authority	local public transport authority	regional public transport authority	regional or state government	national government ministry	national government agency	supra-national body (EU, WTO)	local public transport operator (publicly owned)	regional public transport operator (publicly owned)	strategic planning/ policy maker	impact assessments	implementing measures/actions	other	NW Europe	Central Europe/ Baltics	Eastern Europe/ Baltans	Southern Europe/ Mediterranean	Nordic countries	non-European	automation	new modes	Maas	public transport	sharing	digitalisation	data		
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Navigation: policy makers | policy "recipients" | other interests (research, etc) | + | <

10.ANEX 4: INPUT REQUIREMENT ASSESSMENT TOOL

input needed for					type of input needed					who is best placed to provide this info?						level					quantity required		
deliverable number	deliverable name	responsible partner	draft deadline	final delivery deadline	facts and figures	well-founded opinions	description of lived experience	validation of research, tool, etc.	other	policy makers	technology providers	researchers	advocates	new mobility providers	a range of perspectives activity" categories could be added)	local	regional	national	supera-national	all levels	as much input as possible	a few experts	other
D1.1	Review of new mobility services and technologies and set-up of knowledge bank	UB		M6																			
D1.2	Review of business models for new mobility services	UCL		M10																			
D1.3	Review of end users' perspectives and mobility needs	UITP		M12																			
D2.1	Analysis of regulatory responses and governance models	IRU		M6																			
D2.2	Investigation of main economic, political and social variables	AA		M12																			
D2.3	Analysis of cooperation models among public and private parties	UITP		M12																			
D2.4	Regulatory approaches and governance models for disruptive	CHT		M15																			
D3.1	GECKO frameworks dashboard	CHT		M14																			
D3.2	GECKO impact assessment	FIT		M20																			
D3.3	GECKO compliance map and future	FIT		M24																			
D4.1	Guidelines for new governance models towards orchestrated, efficient, competitive and sustainable mobility system across all modes of transport	POLIS		M30																			
D4.2	Adaptive Roadmap	UITP		M30																			
D4.3	Joint Position Paper	UITP		M30																			



GECKO CONSORTIUM

The consortium of GECKO consists of 10 partners with multidisciplinary and complementary competencies. This includes leading universities, networks and industry sector specialists.



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